

2017 NRMLA Annual Meeting NOV. 13 – 15 • SAN FRANCISCO

How to create "long term success"

Short term strategy is selling directly to consumers

• Long term strategy is selling directly to "Pillars"



What is a Pillar?

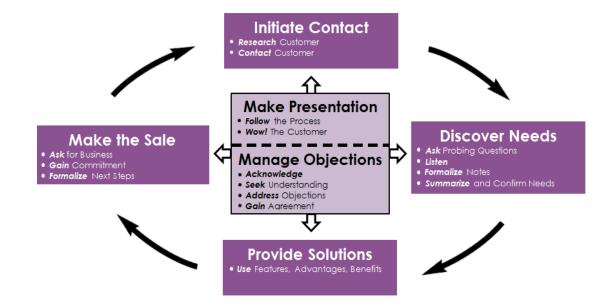
- ▶ A "Pillar" supports your business
- A "Pillar" is a referral source who has the ability to refer you a Reverse Mortgage opportunity
- "Pillars" keep a roof over your head, figuratively and literally

Where can I find Pillars?

- Networking groups
- Senior publications
- Referrals from other Pillars
- Your personal "Circle of Influence"
- ▶ Google
- Yellowpages.com



Sales Cycle



Important Tips Preparation

- Make sure you are in a uncomplicated, comfortable working environment
- Have a prepared, compelling script, with a concise answer to any rebuttals or objections you would expect to hear
- A good "notes" system
- The ability to follow through with any promises you make (such as sending out timely materials or emails)

*The more prepared you are for your calls, the more successful your calls will be.

The First 20 Seconds

- Use the right tone
- Sound friendly and polite
- Let them see and hear your smile
- Use a script
- Always be professional
- Always be appropriate
- Always dress to the expectation of your customer

Handling Negative Responses

When initial response is negative:

- > Do not be quick to interrupt or go into "defense mode"
- Listen and let the prospect let out their thoughts and feelings
- Acknowledge these thoughts and feelings
- Offer a counter statement that gives them a different perspective of things

Overcoming Objections

Acknowledge the Objection

Never ignore or sell around the objection. The objection is in their mind and it must be acknowledged and validated. Taking time to understand will shift your identity from a "sales person" to someone who cares for their needs and concerns.

• "I understand" or "My last customer had the same concern"

- Ask Questions
 - Common objections can be eliminated by asking the right questions and getting to the root of the concern
 - Once you ask enough questions to find their biggest concerns, you will be able to alleviate their issue by providing solutions and gaining commitment.

Open Ended vs. Closed End Questions

Open Ended Questions

- Solicit additional information
- Require more than one or two word responses
- Develop trust
- Are perceived as less threatening
- Allow unrestrained and free responses
- Closed Ended Questions
 - Incomplete responses
 - Requires additional questioning
 - Can be perceived as irritating, leading and threatening

Good Open Ended Questions

- What prompted you to look into a Reverse Mortgage?
- ▶ What are your expectations/requirements from a RM?
- ▶ What is it that you would like to see accomplished?
- What kind of challenges are you facing?
- What is your timeline for obtaining a RM?
- Who else is involved in this decision?
- What concerns do you have?
- What's the most important priority to you with this?
- What are your thoughts?
- What other items should we discuss?

Building Rapport and Gaining Trust

- People buy from people they like, know and/or trust
- Listen and Acknowledge
 - Brief pause after they are done talking to ensure no interruptions
 - Acknowledge and validate what they just said
 - "I understand"
 - "I know what you mean"
- Use Self-Disclosure
 - Try to identify with what your prospect is saying
 - "I know what you mean"
 - "I do the same thing"
 - "The same thing happened to me/parents/friends"

Rapport and Trust cont.

Use Empathy

- Important when dealing with upset or angry prospect
- Acknowledge they are feeling frustrated
 - "This must have been so frustrating"
 - "I completely understand"
 - "This must be very difficult for you"
 - "I am so sorry that happened to you"
 - "The same thing happened to someone I love"

People want to be understood, acknowledged and to know that someone cares. Using empathy calms them down and helps build rapport.

ASK FOR BUSINESS!!!

- Gain commitment by asking "when" they want to go over the paperwork...NOT "If" they want to
- Close with a positive mental attitude, assuming that your customer is prepared to move forward
- Always have "One more reason to proceed"
- Continually reassure customer that they are making the right decision
- Be sure to use examples of past borrowers who have benefited
- "A confused prospect never buys"
- Once you have "gained commitment", **STOP** selling

How to Become Self-Sourced... R.E.N.E.W!

- Become "<u>R</u>eferable"
- Become "<u>E</u>xposed" in your community
- Become "<u>N</u>etworked"
- Become "<u>E</u>ducated" about your product, your area, and the people in your community who have influence
- Become a "Wealth" of information to your Pillars and your customers

Become "<u>R</u>eferable"

- Your personal presentation
- The value that you bring to the Pillar
- Volunteering
- Being confident in yourself, and the product you sell
- Being understood
- > Your ability to sympathize and empathize
- Your use of "senior terms"
- ▶ Have a reputation of reliability

Become "Exposed"

- Involve yourself with at least 3 networks
- Become involved in Senior Expos/Fairs
- Be recognized by other senior vendors
- Be the face of Reverse Mortgages in your community
- Volunteer!
- Always be prepared with materials on hand

The Luck Factor

"The harder I work, the luckier I get"

Samuel Goldwyn

 "I am a great believer in luck and I find the harder I work, the more I have of it"

Thomas Jefferson

Become "Networked"

- Involve yourself with at least 3 networking groups
- ▶ Join a local community organization
- Align yourself with the business leaders and people of influence within your community
- Start your own networking group
- Join your local broker/banker/FPA/Real Estate organization

Become "Educated"

Join NRMLA

- Join your local Broker/Banker/FPA/Real Estate association in your state
- Read the senior publications in your area
- Learn about new and proposed laws that will affect your business and your customer
- Read new HUD letters on hud.gov
- Learn the language of Financial Advisors

Be a "Wealth of Information"

- Be "educated" about Senior issues
- Learn all you can about your product
- Understand what changes can affect the business of your Pillars
- ▶ Be the first to disburse new information



13 Values Held by 62+ Americans (not in order)

- Power and Recognition
- Fun and Happiness
- Family Ties
- ▶ Health and Well Being
- Material Possessions
- Conservative Attitude
- Self-Respect

- Faith and Religion
- Excitement
- Financial Security
- Warm Relationships
- Kindness and Compassion
- Intellectual Curiosity

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100 Pillars in 90 Days Challenge!

- 100 Pillars each sending ONE referral a year
 - 100 warm referrals a year = 40 appointments
 - ▶ 40 appointments = 30 fundings

10 Point System

- ▶ 1 point for every "live" conversation you have in a day
- ▶ 2 points for every face-to-face meeting with 1-3 people
- ▶ 3 points for every face-to-face meeting with 4+ people
- Make sure to fill up your daily calendar with enough activities that add up to your 10 points

How to Cultivate Pillars

- Bring Value! The relationship is "give AND take...and take"
- Constantly "plant seeds"
- Be educated in their business
- Provide them with resources and referrals
- ▶ Include them in your email distributions

Adapting to Change

- Don't be the "Hot Dog Vendor"
- Financial Assessment
- Reinventing Yourself
- SWOT Analysis
- Intermediary Channels
- Remember the initial intent and purpose of this product

Closing Techniques/Asking for Business

- Assumptive Close
- Alternative Close
- Best Time Close
- Calendar Close
- Companion Close
- Conditional Close
- Customer Care Close
- Empathy Close
- ▶ Never-The-Best-Time Close
- Opportunity Close



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